


# Comparison of military and civilian surgeon outcomes with emergent trauma laparotomy in a mature military-civilian partnership

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## ABSTRACT

**Introduction** Medical readiness is of paramount concern for active-duty military providers. Low volumes of complex trauma in military treatment facilities has driven the armed forces to embed surgeons in high-volume civilian centers to maintain clinical readiness. It is unclear what impact this strategy may have on patient outcomes in these centers. We sought to compare emergent trauma laparotomy (ETL) outcomes between active-duty Air Force Special Operations Surgical Team (SOST) general surgeons and civilian faculty at an American College of Surgeons verified level 1 trauma center with a well-established military-civilian partnership.

**Methods** Retrospective review of a prospectively maintained, single-center database of ETL from 2019 to 2022 was performed. ETL was defined as laparotomy from trauma bay within 90 min of patient arrival. The primary outcome was to assess for all-cause mortality differences at multiple time points.

**Results** 514 ETL were performed during the study period. 22% (113 of 514) of patients were hypotensive (systolic blood pressure  $\leq 90$  mm Hg) on arrival. Six SOST surgeons performed 43 ETL compared with 471 ETL by civilian faculty. There were no differences in median ED length of stay (27 min vs 22 min;  $p=0.21$ ), but operative duration was significantly longer for SOST surgeons (129 min vs 110 min;  $p=0.01$ ). There were no differences in intraoperative (5% vs 2%;  $p=0.30$ ), 6-hour (3% vs 5%;  $p=0.64$ ), 24-hour (5% vs 5%;  $p=1.0$ ), or in-hospital mortality rates (5% vs 8%;  $p=0.56$ ) between SOST and civilian surgeons. SOST surgeons did not significantly impact the odds of 24-hour mortality on multivariable analysis (OR 0.78; 95% CI 0.10, 6.09).

**Conclusion** Trauma-related mortality for patients undergoing ETL was not impacted by SOST surgeons when compared with their civilian counterparts. Military surgeons may benefit from the valuable clinical experience and mentorship of experienced civilian trauma surgeons at high volume trauma centers without creating a deficit in the quality of care provided.

**Level of evidence** Level IV, therapeutic/care management.

## INTRODUCTION

Partnerships between the military and civilian hospital systems have become increasingly recognized as an important tool for augmenting clinical practice and maintaining critical wartime medical skills necessary for military medical professionals.<sup>1–8</sup>

### WHAT IS ALREADY KNOWN ON THIS TOPIC

⇒ Non-trauma fellowship trained military surgeons represent a large portion of the military's surgical cadre; however, they are frequently stationed at medical centers who do not experience a high volume of trauma.

### WHAT THIS STUDY ADDS

⇒ This study suggests that it is safe to embed military general surgeons at high volume, level 1 trauma centers without experiencing a deficit in care.

### HOW THIS STUDY MIGHT AFFECT RESEARCH, PRACTICE OR POLICY

⇒ These findings offer a new insight into optimizing surgical readiness for military providers at military-civilian partnerships.

The importance of these partnerships spans across all branches of the military during both times of active combat and peacetime efforts.<sup>2,3,5,8–11</sup> Moreover, expansion of these partnerships to include graduate medical education, as well as non-physician medical personnel, has increased the outreach of said programs and further augmented the capabilities of their respective civilian centers.<sup>9,10</sup> Thus, military-civilian partnerships (MCPs) are believed to offer a dynamic and symbiotic relationship for all parties involved.<sup>8</sup>

The current training paradigm for the majority of active-duty military surgeons has largely been structured around military treatment facilities (MTFs) and military medical centers (MEDCENs). Although MTFs and MEDCENs support the military's medical mission by providing healthcare to service members, their families, and retirees, concerns regarding decreasing surgical case volume and low surgical complexity pose a threat toward future surgical readiness.<sup>8,12–15</sup> These concerns have been escalated during recent years, especially in the post-COVID-19 era, where staffing issues and referral patterns have driven a large portion of the surgical volume at MTFs and MEDCENs out to the civilian referral network.<sup>12,16–19</sup> One proposed solution revolves around increasing the development of formalized MCPs in efforts to allow military healthcare professionals the opportunity to work at high volume civilian institutions where they have access to complex patient encounters to maintain readiness and proficiency for critical wartime tasks.<sup>3,8</sup>



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Although MCPs offer a potential solution toward maintaining medical readiness, it is unclear what impact these partnerships may have on patient outcomes. This holds particularly true for trauma patients with increasing injury burden as centers offering a high volume of complex trauma patients would likely be the ideal institutions for MCPs.<sup>5 20 21</sup> The emergent trauma laparotomy (ETL), with its associated complexity and high rate of mortality, is considered the signature procedure of the trauma surgeon. Both in combat and civilian scenarios, the ETL is likely the greatest potential impact an individual surgeon may have on limiting preventable death secondary to ongoing abdominopelvic hemorrhage. The documented rates of mortality after ETL varies widely between trauma centers and individual surgeons.<sup>22-25</sup> As such, quantifying objective metrics from military surgeons working within these MCPs may provide valuable data for both the military and civilian institutions involved.

Our civilian institution represents a mature MCP that has been in place for the last 16 years for the US Air Force Special Operations Surgical Teams (SOST).<sup>10</sup> Although this unique partnership allows SOST members to operate within a high-volume trauma center, it is unclear what impact SOST members may have on overall mortality in trauma patients requiring ETL. SOST surgeons have completed training in general surgery but traditionally have not received fellowship training. Although SOST members may have a robust experience with casualties in austere environments, differences in injury patterns and patient physiology may impact the outcomes in ETL for the civilian setting. Thus, we sought to analyze the outcomes of ETL in trauma patients between SOST surgeons and their civilian counterparts at our institution, paying particular attention to early mortality.

## METHODS

We performed a retrospective review of a prospectively maintained, single center database of trauma patients requiring ETL from November 2019 to December 2022. Approval from the local Institutional Review Board was obtained for this project. Reporting of this study conforms to the Strengthening the Reporting of Observational Studies in Epidemiology (STROBE) guidelines. The institution serves a major metropolitan area as an American College of Surgeons (ACS) verified level 1 trauma center. The Division of Trauma and Acute Care Surgery employed 18 full-time faculty throughout the duration of the study period. The trauma service on average evaluated 5711 trauma activations with an average of 3512 trauma admissions annually during 2019–2022.

## SOST composition

Six Air Force general surgeons were members of the embedded SOST teams during the study period. SOST units at the institution are composed of a general surgeon, anesthesiologist, emergency medicine physician, critical care nurse, surgical technician, and respiratory therapist.<sup>10</sup> SOST teams are medically and tactically trained teams designed to be lightweight, mobile elements that can be rapidly deployed to provide life-saving resuscitation and surgical care far forward within the combat zone. Although their deployment tempo varies based on the operational needs worldwide, teams traditionally deploy on at least a biannual schedule and have various military-related training obligations, although they are not deployed. Although attached to their unit at our institution, SOST members serve as clinical assistant professors with weekday and overnight call requirements for the Division of Trauma and Acute Care Surgery on average 1–2 nights per month. None of the SOST surgeons attached to the division

during the study period had fellowship training in surgical critical care or trauma surgery. Surgeons remained attached to the division during the study period for differing durations of time (in years, A: 0; B: 1; C: 3; D: 4; E: 4; F: 6). Similarly, surgeons had differing amounts of experience as military surgeons after residency prior to attachment with the division (in years, A: 3; B: 0; C: 3; D: 1; E: 0; F: 0).

## SOST onboarding

Prior to working independently at the civilian trauma center, military general surgeons assigned to the SOST program undergo a 10-month long pipeline training program, encompassing military specific training, special operations specific battlefield surgical training, as well as an onboarding process review of case logs and trauma experience by the civilian institution. Onboarding time at the institution ranges between 3 and 6 months during which military surgeons function in a supervised junior attending role through various service lines covered by the Division of Trauma and Acute Care Surgery. Additionally, they complete a series of supervised trauma calls using the two in-house surgeon model for added supervision and mentorship until they are cleared by division leadership for independent call. Post-deployment surgeons underwent review and follow-up through the Joint Trauma System, at the unit level through the unit chief medical officer, and with the trauma medical director at the civilian institution. No formal re-onboarding was required after deployment with the civilian institution.

## Patient eligibility and definitions

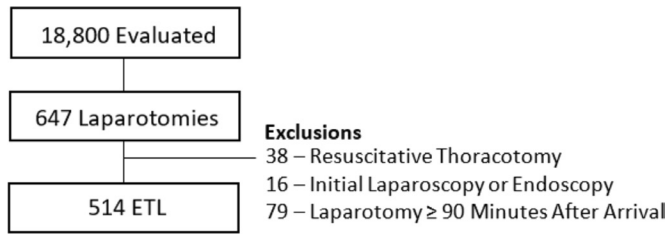
All trauma patients undergoing ETL from the trauma bay were eligible for inclusion. ETL was defined as a laparotomy for possible hemorrhage control directly from the trauma within 90 min of arrival. Those undergoing initial laparoscopy or endoscopy were excluded from analysis. Additionally, those requiring resuscitative thoracotomy due to traumatic arrest prior to ETL were excluded.

Information on patient demographics and injury characteristics were identified from the medical record. The arrival time to the trauma bay was used as the start time in time-based calculations. Time from emergency department (ED) arrival to departure was defined as ED time. Operation time was calculated as time from operation start to operation end. Mortality time was defined by the difference in time from ED arrival to time of death. Severe traumatic brain injury (TBI) was defined as an Abbreviated Injury Scale (AIS)-Head score  $\geq 3$ .

## Study characteristics

Patients were separated into two cohorts for comparison based on the initial operating surgeon. Those with ETL performed by an active-duty member of SOST were placed into the SOST cohort, whereas those with ETL performed by a civilian full-time faculty were placed into the CIV cohort. The main outcomes of interest were rates of mortality during operation and within 6 hours, 24 hours, and hospitalization. Intraoperative blood products transfused and rates of damage control laparotomy (DCL) were compared, as were median times in the ED and of operation. OR times of those with intraoperative death were excluded from analysis of overall median operative times. Similarly, those with intraoperative death were excluded from comparison of rates of DCL.

Data were presented as numerical values or proportions for categorical data and median (IQR) for continuous data, unless otherwise noted. Categorical data were compared by  $\chi^2$  and



**Figure 1** CONSORT (Consolidated Standards of Reporting Trials) flow diagram.

Fisher's exact tests where appropriate, whereas continuous data were compared with Mann-Whitney U tests. A multivariable logistic regression model was used to estimate ORs and associated 95% confidence intervals for SOST surgeon performance of operation on 24-hour mortality. Covariates were identified for inclusion in the model based on initial bivariate analysis with those variables having a p value  $\leq 0.2$  eligible for inclusion in the multivariable model. All data analysis was performed using SPSS V.26 (International Business Machines, New York, NY).

## RESULTS

There were 18,800 trauma activations and 11,595 trauma admissions during the study period. A total of 647 laparotomies were performed in this time. Five hundred and fourteen (79.4%) were defined as ETL and included for final analysis (figure 1).

Overall, a majority of patients were male (82.7%) and were injured by penetrating mechanism of injury (71.8%). Most patients were transported directly from scene to the trauma bay (80.5%). Hypotension (systolic blood pressure (SBP)  $< 90$  mmHg) was present on arrival in 22.0% of patients. A minority of patients (14.0%) had a concurrent traumatic brain injury (TBI), with an even smaller minority (8.9%) sustaining a severe TBI.

For patients undergoing ETL, the overall mortality rate for the entire cohort was 7.9% during the initial hospitalization. Mortality rates during initial operation were 2.5%, 3.3% within 6 hours, and 4.7% within 24 hours for the total patient cohort. DCL was used in 29.9% of patients overall.

SOST surgeons performed only 8.4% of ETL overall, with the rest being performed by the CIV cohort. The median number of ETLs performed by SOST members was 8 (4, 10) compared with the CIV cohort with a median 25 (12, 37). Overall, the range of ETL performed by SOST members was 2–12 and was 1–62 for civilian surgeons (online supplemental figure 1A,B). There were no differences in patient demographics, mechanism of injury, or presenting vital signs when comparing patients receiving ETL by either the SOST or CIV cohort (table 1). Patients in the CIV cohort had a significantly higher median INR (1.2 (1.06, 1.33) vs 1.1 (1.02, 1.26);  $p=0.03$ ) when compared with patients in the SOST cohort. There were no other significant differences in presenting laboratory values. Similarly, there were no differences in injury severity or specific injuries managed at laparotomy between patients in the two cohorts (table 2).

Although SOST surgeons were more likely to use resuscitative endovascular balloon occlusion of the aorta (REBOA) compared with the CIV cohort (7% vs 0.2%;  $p<0.01$ ), time to the operating room was not significantly different between the two cohorts (27 min (16, 57) vs 22 min (14, 46);  $p=0.21$ ) (figure 2). However, duration of operation was significantly longer in the SOST cohort (129 min (96, 173) vs 110 min (78, 150));  $p=0.01$ ). Rates of DCL were 29.2% overall with no differences between SOST and CIV surgeons (29% vs 30%;  $p=0.89$ ). There

**Table 1** Comparison of demographic and presentation characteristics of patients requiring emergent trauma laparotomy hospital mortality

	SOST (n=43)	Civilian (n=471)	P value†
<b>Demographics</b>			
Age	31 (25, 42)	32 (24, 45)	0.73
<b>Gender</b>			
Male	35 (81)	390 (83)	0.82
Female	8 (19)	81 (17)	
<b>Race</b>			
Caucasian	17 (40)	180 (38)	0.96
Black	25 (58)	276 (59)	
Hispanic	1 (2)	12 (3)	
Asian	0	3 (1)	
<b>Injury</b>			
<b>Mechanism of Injury</b>			
Blunt	12 (28)	133 (28)	0.96
Penetrating	31 (72)	338 (72)	
Initial heart rate (bpm)	102 (79, 122)	100 (85, 120)	0.85
Initial SBP (mm Hg)	115 (90, 145)	118 (96, 140)	0.80
Hypotensive (initial SBP $\leq 90$ mm Hg)	13 (30)	100 (21)	0.17
Lowest SBP (mm Hg)	101 (82, 130)	98 (77, 120)	0.12
Initial Glasgow Coma Scale Score	15 (13, 15)	15 (14, 15)	0.22
Direct from scene	34 (79)	38 (81)	0.80
Time in trauma bay (min)	27 (16, 57)	22 (14, 46)	0.21
REBOA	3 (7)	1 (0.2)	0.002
<b>General laboratory</b>			
Lactate (mmol/L)	3.3 (2.08, 5.95)	4.0 (2.40, 7.00)	0.24
Serum creatinine (mg/dL)	1.1 (0.90, 1.30)	1.2 (1.00, 1.40)	0.16
Base excess (mEq/L)	-4.9 (-8.65, -1.75)	-4.7 (-8.95, -1.90)	0.74
Hemoglobin (g/dL)	12.4 (11.20, 13.90)	12.3 (10.90, 13.50)	0.46
Platelets ( $10^3/cm^3$ )	219 (167, 295)	227 (176, 281)	0.87
INR	1.1 (1.02, 1.26)	1.2 (1.06, 1.33)	0.03

\*Data shown as number (proportion) and median (IQR) for categorical and continuous variables, respectively.  
†Data compared with Pearson  $\chi^2$  or Fisher's exact and Mann-Whitney U tests for categorical and continuous data, respectively.  
INR, International Normalized Ratio; REBOA, resuscitative endovascular balloon occlusion of the aorta; SBP, systolic blood pressure; SOST, Special Operations Surgical Team.

was no difference in the frequency of fellow presence at the time of ETL when comparing SOST and CIV surgeons (70% vs 61%;  $p=0.26$ ). SOST surgeons were significantly more likely to have the assistance of the backup attending surgeon during ETL compared with their civilian counterparts (12% vs 3%;  $p=0.01$ ). Finally, intraoperative resuscitation and blood product requirements were found to be similar between the two cohorts assessed (table 2).

Mortality rates for the population requiring ETL overall were as follows: 2.5% intraoperative; 3.3% within 6 hours; 4.7% within 24 hours; 8.0% during hospitalization. There were no differences in mortality rates between SOST and CIV surgeons at any time point in initial bivariate analysis (figure 3). In the multivariable model adjusting for INR and the lowest ED SBP, performance of ETL by the SOST cohort had no association with risk of 24-hour mortality (OR 0.78; (0.10, 6.09)) (table 3). On review of the deaths in the SOST cohort, only one patient was identified as having possibility for performance improvement. The patient suffered a devastating injury to aorta, portal vein,

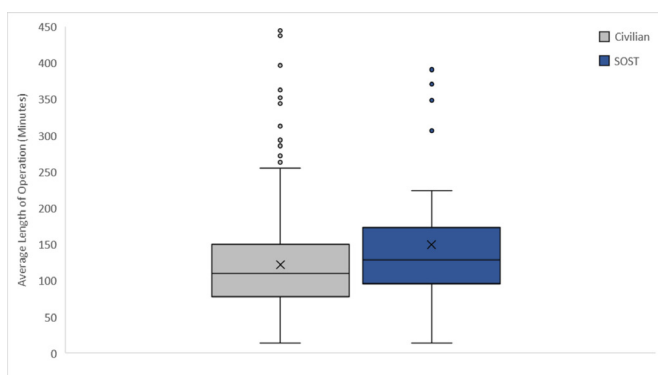
**Table 2** Comparison of injury characteristics of patients requiring emergent trauma laparotomy by hospital mortality

	SOST (n=43)	Civilian (n=471)	P value†
<b>Injury characteristics</b>			
Injury Severity Score (ISS)	17 (10, 25)	18 (10, 29)	0.56
ISS ≥15	25 (58)	274 (58)	1.0
New ISS	22 (13, 34)	25 (14, 38)	0.59
AIS-Head	0(0, 0)	0(0, 0)	0.70
Any traumatic brain injury	4 (9)	42 (9)	1.0
Severe TBI (AIS-Head ≥3)	7 (16)	65 (14)	0.65
AIS-Chest	2(0, 3)	2(0, 3)	0.59
AIS-Abdomen	3 (2, 4)	3 (2, 4)	0.25
<b>Operative injuries and management</b>			
Any solid organ injury			
Liver	14 (33)	190 (40)	0.32
Spleen	12 (28)	133 (28)	0.96
Kidney	4 (9)	44 (9)	1.0
Pancreas	4 (9)	26 (6)	0.30
Hollow viscus	27 (63)	274 (58)	0.56
Major abdominal vascular injury			
Named abdominal artery	2 (5)	20 (4)	0.71
Named abdominal vein	3 (7)	31 (7)	0.76
Pelvic fractures requiring preperitoneal packing	0	7 (2)	1.0
Time of operation (min)	129 (96, 173)	110 (78, 150)	0.01
Concurrent thoracotomy	1 (2)	14 (3)	1.0
Concurrent sternotomy	0	10 (2)	1.0
Damage control laparotomy	12 (29)	138 (30)	0.89
Utilization of backup attending	5 (12)	14 (3)	0.01
<b>Mortality</b>			
Proportion of death within timeframe			
Intraoperative	2 (5)	11 (2)	0.30
Within 6 hours	2 (5)	15 (3)	0.64
Within 24 hours	2 (5)	22 (5)	1.0
Hospitalization	2 (5)	39 (8)	0.56
<b>Intraoperative resuscitation requirements</b>			
Crystalloid (mL)	1500 (1000, 2000)	1700 (2038, 2338)	0.34
Whole blood (units)	0 (0, 3)	1.5 (0, 2.75)	0.24
Red blood cells (units)	0 (0, 2)	0 (0, 2.5)	0.50
Plasma (units)	0 (0, 2)	0 (0, 3.25)	0.98
Platelets (units)	0 (0, 0)	0 (0, 0)	0.96
Cryoprecipitate (units)	0 (0, 0)	0 (0, 0)	0.62

\*Data shown as number (proportion) and median (IQR) for categorical and continuous variables, respectively.

†Data compared with Pearson  $\chi^2$  or Fisher's exact and Mann-Whitney U tests for categorical and continuous data, respectively.

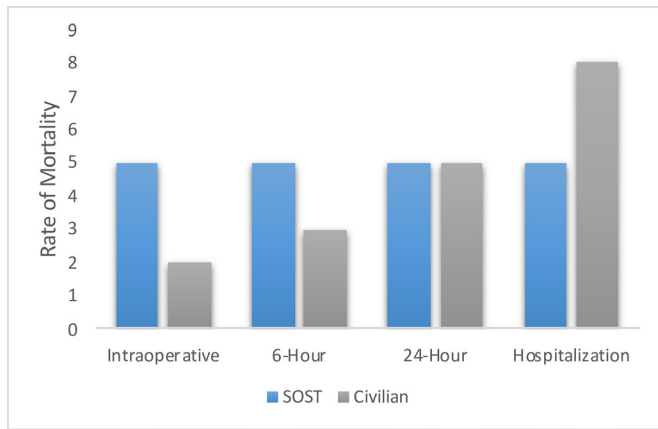
AIS, Abbreviated Injury Scale score; TBI, traumatic brain injury.

**Figure 2** Box and whisker plot of average length of operation for SOST (Special Operations Surgical Team) and civilian surgeon cohorts.

and pancreas with intraoperative death who was determined to have anticipated mortality with opportunity for improvement. There were no apparent outliers among individual SOST surgeons in mortality after ETL (online supplemental table 4).

## DISCUSSION

The mature MCP at our institution offers SOST members the opportunity to maintain their medical skills in a high volume, level 1 civilian trauma center to assure readiness for their combat deployments.<sup>10</sup> In this analysis comparing ETL outcomes between SOST surgeons and their civilian counterparts, we demonstrated that there was no difference in mortality outcomes or intraoperative blood product requirements between the surgeon cohorts studied. Although we did demonstrate that SOST surgeons displayed longer median operative times, the granularity of the data available for this assessment poses



**Figure 3** Mortality rates for SOST (Special Operations Surgical Team) and CIV surgeon cohorts in patients requiring ETL (emergent trauma laparotomy).

challenges to decipher the clinical relevancy of these findings. Although the clinical implications of the longer operative times remain unclear, we speculate that this may be due to a multitude of reasons to include lower case sample size, increased utilization of the backup attending surgeon, increased utilization of REBOA requiring intraoperative balloon management, as well as decreased overall experience level and operative volume. To our knowledge, however, this represents the first study of its kind comparing these objective metrics between military surgical personnel and civilian trauma surgeons within the same MCP.

There are currently a multitude of active MCPs throughout the USA that support Army, Air Force, and Navy surgeons.<sup>2,3,8-10,26-28</sup> Recent data suggest that these programs may be beneficial in helping military surgeons obtain the knowledge, skills, and abilities (KSA) thresholds that the Military Health System has adopted to assess for readiness deficits.<sup>1-3,19</sup> KSA metrics, which were designed to encompass the attributes required to be a proficient surgeon for critical wartime procedures, assign a point system to individual surgeon case volumes based on the level of complexity and scope of the procedure.<sup>19</sup> Although scores greater than 14,000 per year suggest that a military surgeon is ready to effectively deploy, recent data suggest that only roughly 10% of military surgeons are meeting the aforementioned threshold.<sup>12,19</sup> To date, however, KSAs are only officially tracked for surgeons working at MTFs and MEDCENs. Although our study did not specifically assess the individual KSA values assigned to each surgeon, a multitude of recently published studies have addressed this at various MCPs and concluded that MCPs offer a feasible way to successfully increase individual KSA values to promote surgical readiness.<sup>1-3</sup>

Our analysis further expands on prior MCP reports and offers an objective outcomes-based assessment of surgeons operating at a single center MCP by highlighting the utility and safety of

incorporating military surgical teams into civilian institutions. The fully integrated nature of the MCP is not unique to our institution; however, our model is not ubiquitous to the various other current MCPs available.<sup>8-10,21,26,27</sup> For instance, our model offers a program that fully integrates SOST surgeons into the Division of Trauma and Acute Care Surgery as attending faculty with an academic appointment as clinical assistant professors.<sup>10</sup> Other MCP models encompass programs that allow military surgeons to act as volunteer clinical faculty and still retaining a significant portion of their clinical duties at their respective MTF or MEDCEN.<sup>1,3</sup> Furthermore, other models offer a “just-in-time” concept where military medical teams will travel to a level 1 trauma center during their predeployment training to gain exposure and build team dynamics.<sup>3</sup> Although these programs offer improvements within the current readiness structure, the institutional model here offers a multitude of unique opportunities to further support career development through mentorship, academic teaching of embedded military medics, residents and fellows, and access to a robust research infrastructure.<sup>10</sup>

Other fully integrated programs, such as the Army Military-Civilian Trauma Team Training (AMCT3), offer similar experiences to that of our institution; however, they are limited to surgeons who have been fellowship trained in Surgical Critical Care.<sup>26,27</sup> SOST surgeons traditionally are comprised of non-fellowship trained general surgeons early in their careers. This represents a key difference between the various integrated MCPs. Ruggiero *et al* recently described an MCP program that also used general surgeons within a major level 1 trauma center; however, this program fundamentally differed from our model in that the general surgeons described within their MCP act as fellow-level physicians.<sup>2</sup> Similarly, Yonge *et al* described their experience in the Pacific Northwest, which used general surgeons at a non-academic level II center where they operated under the supervision of a staff surgeon.<sup>1</sup> Despite being non-fellowship trained, SOST surgeons are expected to act in the same capacity as their civilian counterparts at our institution. This provides SOST surgeons enhanced opportunities akin to their combat deployments, with the ability to actively oversee and run acute trauma resuscitations, perform all indicated surgical procedures, and actively manage critically ill trauma patients during their hospital admission. Our data suggest that this unique structure is both safe and effective for patient care outcomes despite SOST surgeons not possessing prior formalized fellowship training. Similarly, not all civilian faculty have undergone advanced fellowship training, demonstrating that competence is learned through experience and not always reflected by credentials or diplomas.

It is likely that the volume of operative cases among the SOST surgeons was lower than their civilian counterparts for a variety of reasons. SOST surgeons maintain their military obligations, including overseas deployments, routine military training, and administrative tasks. On average, SOST surgeons have an enduring mission deployment between 4 and 6 months duration every 1–2 years, as well as short-notice alert mission taskings that typically last between 1 and 3 months at least once per year. Deployments and taskings required by SOST surgeons frequently vary in operative case volume and complexity depending on the operational environment present. Surgeons also are tasked with fulfilling other domestic and international military specific duties of varying lengths on a rotational basis several times per year. In addition to these competing time commitments, the SOST complement at the trauma center consists of three surgeons, who together function as one full-time equivalent (FTE) trauma surgeon. This FTE is split covering emergency general surgery

**Table 3** Multivariable logistic regression analysis of risk factors for 24-hour mortality after emergent trauma laparotomy

Variable	OR	95% CI	
		Lower	Upper
SOST surgeon	0.78	0.10	6.09
International Normalized Ratio (INR)	2.61	1.60	4.28
Lowest ED systolic blood pressure	1.00	0.98	1.01

ED, emergency department; SOST, Special Operations Surgical Team.

and trauma call, further limiting the overall ETL case numbers per surgeon.

It is important to note that although our data suggest the safety of our integrated model, our model is that of a mature MCP that has been evolving during the past 16 years.<sup>10</sup> Although SOST surgeons are fully credentialled attending surgeons, civilian in-house back-up is always available to offer support if needed. This system provides a safety net and mentorship when requested. In our analysis, SOST surgeons were more likely to use the backup attending than the CIV cohort (12% vs 3%;  $p=0.01$ ), highlighting the culture of collaboration and mentorship built within our MCP. Moreover, our institution represents a major tertiary care medical facility within the Southeastern USA with a robust number of yearly trauma activations and admissions. As such, SOST surgeons are provided with the full armamentarium of surgical residents, surgical critical care fellows, and advanced practice providers to help manage and provide care for patients. We think this model offers a structured environment to allow for optimal growth and development of non-fellowship trained military surgeons as they prepare for future deployments.

Despite the promise that our institutional MCP has demonstrated, our study is not without its limitations, which should be considered when evaluating our findings. Our study intent was to demonstrate the overall safety of the program in hopes to provide an example for other MCPs to follow. In doing so, we sought to highlight that non-fellowship trained military surgeons can provide high level initial trauma care for critically ill patients. As such, we deliberately sought to limit our findings to early mortality data, intraoperative resuscitation requirements, and operative times in hopes to limit the confounding aspects that accompany post-surgical care. One such aspect includes the multitude of medical personnel helping to provide daily care to these patients. However, we recognize that additional outcomes, such as unplanned return to OR, may have been beneficial if available. We fully recognize that quality trauma care spans beyond the initial surgical procedures and is a direct effect of a highly functioning trauma system; however, we think that by having the right structure in place to support the development of the SOST surgeons, these data can help promote the expansion of current and future MCPs to allow more military general surgeons the opportunity to partake in these valuable programs. We think these data support the notion that well-designed MCPs can safely help non-fellowship trained military surgeons expand on their scope of practice, continue to develop their clinical skills, and increase their overall readiness level for future deployments.

Surgical readiness within the military healthcare system remains a critically important focus for all service branches. We think that designing creative ways to improve on the current readiness levels for military surgeons without compromising on the quality of care rendered should be the strategic goal of all MCPs to create a truly symbiotic relationship between the military and civilian institutions. Our data support a model for an MCP that allows for non-fellowship trained general surgeons to develop and maintain the high level of clinical proficiency needed for future operational missions. Future work identifying innovative ways to expand these capabilities to reach a wider audience of military personnel should be prioritized in order guarantee superior surgical care on the battlefield moving forward.

**Contributors** PH, RDB, DL, and RU were responsible for study design. PH and RU were responsible for data acquisition. PH, RDB, NM, and DL were responsible for data interpretation. DL and PH were responsible for manuscript creating. DL, OR, NM, RU, RDB, and PH were responsible for manuscript edit and review. DL accepts full responsibility for the work and/or the conduct of the study, had access to the data, and controlled the decision to publish.

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